

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

(A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2018

Haines Watts

Chartered Accountants & Registered Auditors

Bridge House

157A Ashley Road

Hale

Altrincham

Cheshire

WA14 2UT

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

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ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

REFERENCE AND ADMINISTRATIVE DETAILS

Trustees: Rev Dr N J Bundock
Mr P J Good * (Chair)
Mr M Whitehead *
Mr P Blackburn *
Mr J Dunbar *
Mrs M Jones
Mr G Stevenson
Mrs J Lynch (re-appointed 4 October 2017)
Mr D Finch (resigned 1 September 2017)

* Members of the Finance Committee

Members: Rev Dr N J Bundock
Mr A Bradley
Mr P J Good
Mr D Finch

Senior management team:
- Executive Headteacher of the Trust Mr M Whitehead **
- Head of School at Didsbury CE Mr S Ball
- Head of School at West Didsbury CE Mrs H Large (appointed 1 September 2018)
- Head of School at St Wilfrid's CE Mrs H Miller
- Deputy Head at St Wilfrid's CE Mrs S Budgett
** c/o Didsbury CE Primary School

Registered office: Didsbury Church of England Primary School
Elm Grove
Manchester
M29 8JN

Company registration number: 08652284 (England and Wales)

Independent auditor: Haines Watts, Bridge House, Ashley Road, Hale, Altrincham
Cheshire WA14 2UT

Bankers: **Didsbury CE**
Barclays Bank, 753/755 Wilmslow Road, Didsbury, Manchester,
M20 6RN

West Didsbury CE
Royal Bank of Scotland, Lapwing Lane, West Didsbury,
Manchester, M20 6UR

St Wilfrid's CE
Lloyds Bank, 13 Victoria Street, Crewe, CW1 2JQ

Solicitors: Slater Heelis, Lloyds Bank Buildings, 16 School Road, Sale
Cheshire M33 7XP

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2018

The trustees present their annual report together with the financial statements and auditor's report of the charitable company for the year 1 September 2017 to 31 August 2018. The annual report serves the purpose of both a trustees' report and a directors' report under company law.

Since 1 September 2017 the academy trust operated three primary academies for pupils aged 3 to 11 serving a catchment area in Didsbury and Northenden, South Manchester. It has a pupil capacity of 236 at Didsbury CE Primary School which became an academy on 1 September 2015, a capacity of 420 at West Didsbury CE Primary School which formally opened on 1 September 2015 and a capacity of 390 at St Wilfrid's CE which was a sponsored academy and joined the trust on 1 July 2016.

This submittal is to meet the requirement to report for 2017-18.

Structure, governance and management

Constitution

The academy trust is a company limited by guarantee (company number: 08652284) and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust. The trustees of St. James and Emmanuel Academy Trust Ltd are also directors of the charitable company for the purposes of company law. The charitable company is known as St. James and Emmanuel Academy Trust Ltd.

Details of the trustees who served during the year are included in the reference and administrative details on page 1 together with details of the company's registered office.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' indemnities

The St. James and Emmanuel Academy Trust Ltd has ensured that each academy within it, has purchased insurance to cover trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business. All the schools within the trust buy into the DfE Risk Protection Arrangements for academies and free schools.

Principal activities

The St. James and Emmanuel Academy Trust Ltd opened for the first time on 1 September 2015. West Didsbury CE Primary School formally opened to children and operates 2 classes per year group with a current roll of 175 (as at July 2018). Didsbury CE Primary School opened as an academy on 1 September 2015 replacing Didsbury CE Primary School which ceased to be maintained by the Local Authority on that date. The pupil roll at Didsbury CE is currently 236 (July 2018).

St Wilfrid's CE joined the St. James and Emmanuel Academy Trust on 1 July 2016 and had 327 pupils on roll (July 2018).

The St. James and Emmanuel Academy Trust Ltd ensures that each academy's principal activities are to advance, for the public benefit, education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, managing and developing a school, offering a broad and balanced curriculum underpinned by Christian values.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Method of recruitment and appointment or election of trustees

The academy trust members are responsible for the appointment of trustees except for the executive head, staff trustee position. The St. James and Emmanuel Academy Trust Ltd shall have the following trustees:

- 1 Chair/representative of each Local Governing Body - total 3
- 1 MDBE trustee (also a Chair of an LGB)
- 1 executive head
- 1 trustee appointed with financial experience
- 2 trustees appointed with HR experience
- 1 ex officio St James and Emmanuel Parish

As of 1 September 2017, St. James and Emmanuel Academy Trust Ltd set up the trustees as set out below:

- 1 MDBE trustee
- 7 foundation trustees

Policies and procedures adopted for the induction and training of trustees

The trustees are appointed based on the skills that they will bring to the board of trustees or based on a proposal to the board of trustees by representative groups. On appointment, trustees receive information relating to each academy within St. James and Emmanuel Academy Trust Ltd, attend a briefing and receive an induction pack on the role and responsibilities of trustees. During this period, trustees were offered all necessary training.

Organisational structure

The structure during the year 1 September 2017 to 31 August 2018 consists of three levels, the members who have overall responsibility, the trustees to whom the executive headteacher reports and the local governing bodies to whom the senior leadership team of each school report. The aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels.

The trustees are responsible for setting general policy, adopting a Strategic School Development plan and setting the budget. They also monitor the effectiveness of the academies within the St. James and Emmanuel Academy Trust Ltd by the use of financial reports, teacher assessments and test results and make major decisions about the direction of the St. James and Emmanuel Academy Trust, capital expenditure and senior staff appointments.

The school leadership team at Didsbury CE Primary School consists of Mr M Whitehead, the executive headteacher, Mr S Ball, the head of school, 2 teachers with TLR posts and the school business manager, whilst at West Didsbury CE Primary School because of its very small size currently it comprises the executive headteacher, assistant headteacher for the period September 2017- to August 2018 and school business manager. We now have the St Wilfrid's CE head of school, Mrs H Miller and the deputy head, Mrs S Budgett, joining the senior posts within the schools of the trust. These leaders control St. James and Emmanuel Academy Trust Ltd at an executive level, implementing the policies laid down by the trustees and are accountable to them for the performance of the schools within the academy trust.

The board of trustees has full board meetings at least each term and a number of committees detailed below. Each committee has its own terms of reference detailing the responsibilities discharged to the committee and to the executive headteacher. The terms of reference and meeting frequency for each committee is reviewed and approved by the trustees annually. The terms of reference for the finance committee detail the academy trust's authorised spending limits.

The committees of the board of trustees are:

- finance
- executive headteacher's and head of school's performance management
- pay committee – often dealt with by finance group or at a full trustees meeting
- pay appeals - often dealt with by finance group or at a full trustees meeting
- disciplinary – as required
- admissions – comprising a nominated trustee, executive head, head of school and business manager

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Arrangements for setting pay and remuneration of key management personnel

A selected pay committee of directors and members will consider the performance and remuneration of key management personnel (executive headteacher and heads of school). They will meet annually with an independent external adviser and consider the performance of the key manager with regard to specific objectives and the wider professional standards for headteachers. At this meeting new objectives for the next year will then be set. Following this meeting, any pay and remuneration matters will be taken to a directors' meeting and discussed, budgeted for and analysed before possible ratification by directors. This is all in line with the school pay policy which is informed by the School Teachers Pay and Conditions Document.

Trade union facility time

Although we buy into the de-delegated trade union facilities management agreement at each school, we have no staff spend any paid directed time on union activities. The costs for the facilities management agreement for 2017-18 were:

Didsbury CE – 1,289.40; West Didsbury CE – 1,080.64; St Wilfrid's CE – 1,792.88: Total – 4,162.92

Relevant union officials

Number of employees who were relevant union officials during that period	Full time equivalent employee number
0	0

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	All
1-50%	0
51-99%	0
100%	0

Percentage of pay bill spent on paid facility time

Total cost of facility time	4163
Total pay bill	2,789,746
Percentage of total pay bill spent on facility time	0.1%

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours	0
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Related parties and other connected charities and organisations

The members, directors, trustees, senior staff and their families are regarded as related parties in accordance with the definitions in the Charities SORP.

Risk management

The trustees are aware of their responsibility to manage the major risks to which St. James and Emmanuel Academy Trust Ltd is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of St. James and Emmanuel Academy Trust Ltd's academies and their finances. The trustees have implemented a number of systems to assess risks that the academies face, especially in the operational areas (e.g. in relation to teaching, health and safety and school visits) and in relation to the control of finances. The trustees will introduce further systems, including refinements of internal financial controls in order to minimise risk so that they are satisfied that systems are in place to mitigate any exposure to major risks. They have ensured they have adequate insurance cover. St. James and Emmanuel Academy Trust Ltd has an effective system of internal financial controls both for the academy trust and each academy operating within it.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

A formal review of St. James and Emmanuel Academy Trust Ltd's risk management process will be undertaken on an annual basis and key controls in place will include:

- Formal agendas for all committee activity
- Terms of reference for all board of trustees and delegated committees under the direction of the board of trustees
- Pecuniary interests of trustees reviewed at each meeting
- Comprehensive budgeting and management reporting
- Established organisational structure and clear lines of reporting
- Formal written policies
- Clear authorisation and approval levels
- Vetting procedures as required by law for protection of the vulnerable

Objectives and activities

Objects and aims

St. James and Emmanuel Academy Trust Ltd's vision for the academies within it is to ensure that they aim:

"To grow a diverse and creative educational community, where we encourage belonging and nurture believing; together becoming fulfilled and responsible members of God's world.

Belonging:

- to each other in mutual support, respect and trust;
- to the community of Didsbury, committed to playing an active role in providing outstanding local primary schooling;
- to the Diocese of Manchester, as part of a family of 191 distinctive Church of England schools; and
- to the world in which we live, caring for the whole creation regardless of race, religion or background.

Believing:

- in our gifts and abilities, as each child is unique and valuable;
- in our potential, as each child will be challenged and nurtured; and
- in our Christian faith, as each child will be guided by our church ethos and values.

Becoming:

- responsible and productive - a force for good in society;
- engaged and pro-active - ready to change and challenge the world around us;
- aware of our vocation, with a growing sense of purpose and preference; and
- well-rounded and self-aware, through an holistic and broad-based education.

Objectives, strategies and activities

St. James and Emmanuel Academy Trust Ltd's priorities for the period ending 31 August 2018 were:

- Effective joint practice development and the sharing of good practice between all three schools: Didsbury CE, St Wilfrid's CE and West Didsbury CE.
- Ensuring that we utilised the new freedoms and academy trust budget wisely and that generally our children made better than expected progress.
- Consolidation of new assessment systems to match national demands and to ensure that tracking of children is accurate and supportive of their learning.
- To ensure that the new West Didsbury CE Primary School grows successfully, key teaching and support staff personnel are appointed in good time and that the children receive a first rate education.
- To ensure that St Wilfrid's CE benefits from being a part of the St James and Emmanuel Academy Trust, through support and challenge from the trustees and governors and by sharing good practice across the trust.

Public benefit

The trustees confirm that they have referred to the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities. In particular the trustees considered how planned activities will contribute to the aims and objectives they have set.

The St. James and Emmanuel Academy Trust Ltd's trustees have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers or duties.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Strategic report

Achievements and performance

Results across the trust schools compared to National in all areas

Early Years results at GLD and in key areas 2018 compared to National 2017

For each Early Learning Goal, these tables show the percentage of pupils in the school at each level in 2018.

ELG	National 2017	DCE 2018	WDCE 2018	St W 2018	M/cr 17
GLD	71	81	73	76	66
CLL					
Listening	86	87	88	85	79
Understanding	86	90	86	85	79
Speaking	85	90	84	85	78
PD					
Moving	90	90	84	93	84
Self care	91	90	90	88	85
PSED					
Self confidence	89	87	88	90	83
Managing feelings	88	83	90	88	83
Making relationships	90	90	88	90	85
Literacy					
Reading	77	90	79	78	70
Writing	73	87	79	76	68
Maths					
Numbers	79	90	86	88	74
Shape S,M	82	94	86	93	74
U of W					
People	86	97	88	93	79
The World	86	97	90	83	78
Technology	93	97	95	98	87
EA+D					
Exploring Media	89	97	90	98	82
Imagination	88	97	88	93	81

Performance at GLD for key groups:

Group	National 2017	DCE 2018	WDCE 2018	St W 2018
Pupil Premium	56	- (0 ch)	- (0 ch)	0(1ch)
Boys	62	81	71	69
Girls	77	80	76	84
EAL	65	NA	64	86

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Key Stage 1 at EXS

Subject	DCE	WDCE	St W	Manchester 2018	National 2018
Reading	90	81	76	72	75
Writing	73	77	68	67	70
Maths	73	83	70	74	76
Science	87	85	75	78	83

Performance at KS1 for key groups EXS

Group Pupil Premium	National 2017	DCE 2018	WDCE 2018	St W 2018
Reading	61	100 (2ch)	80 (5ch)	60 (5ch)
Writing	52	50	60	40
Maths	60	50	60	20
Science	69	50	80	20

Group Boys	National 2017	DCE 2018	WDCE 2018	St W 2018
Reading	71	82%	76	74
Writing	61	64%	64	61
Maths	74	82%	82	78
Science	80	82%	85	74

Group Girls	National 2017	DCE 2018	WDCE 2018	St W 2018
Reading	80	95	85	82
Writing	75	79	100	77
Maths	76	68	84	59
Science	85	89	84	71

Group EAL	National 2017	DCE 2018	WDCE 2018	St W 2018
Reading	72	100	73	80
Writing	67	100	77	80
Maths	74	100	77	60
Science	78	100	73	70

Key Stage 1 at Greater Depth

Subject	DCE	WDCE	St W	Manchester 18	National 18
Reading	33	10	20	22	26
Writing	33	0	10	14	16
Maths	33	12	10	20	22

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Performance at KS1 for key groups GD:

Group Pupil Premium	National 2018	DCE 2018	WDCE 2018	St W 2018
Reading	13	0	0	0
Writing	7	0	0	0
Maths	10	0	0	0
Science	NA	NA	NA	NA

Group Boys	National 2018	DCE 2018	WDCE 2018	St W 2018
Reading	22	27	6	13
Writing	11	27	0	4
Maths	22	36	15	13
Science	NA	NA	NA	NA

Group Girls	National 2018	DCE 2018	WDCE 2018	St W 2018
Reading	29	37	16	29
Writing	20	37	0	18
Maths	19	32	5	6
Science	NA	NA	NA	NA

Group EAL	National 2018	DCE 2018	WDCE 2018	St W 2018
Reading	21	50	12	20
Writing	15	50	0	20
Maths	21	50	12	10
Science	NA	NA	NA	0

Key Stage 2 at EXS (meeting ARE)

Subject	DCE	WDCE	St W	Manchester18	National 18
Reading	93	NA	61	70	75
Writing	93	NA	72	73	78
Maths	93	NA	75	73	76
Science	93	NA	75	77	82
RWM	93	NA	61	60	64
GPS	93	NA	75	76	78

Performance at KS2 for key groups EXS

Group Pupil Premium	National 2017	DCE 2018 4 pupils	WDCE 2018	St W 2018 13 pupils
Reading	55	75		69
Writing	61	75		69
Maths	59	75		62
Science		75		69
GPS	62	75		77
RWM	43	75		62

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Group Boys	National 2018	DCE 2018 9 pupils	WDCE 2018	St W 2018 14 pupils
Reading	71	88		64
Writing	72	88		57
Maths	75	88		64
Science		75		64
GPS	73	88		64
RWM	60	88		50

Group Girls	National 2018	DCE 2018 20 pupils	WDCE 2018	St W 2018 22 pupils
Reading	79	95		73
Writing	84	95		82
Maths	76	95		82
Science		90		82
GPS	82	95		82
RWM	68	95		68

Group EAL	National 2018	DCE 2018 7 pupils	WDCE 2018	St W 2018 8 pupils
Reading	73	71		63
Writing	77	71		63
Maths	75	71		50
Science		57		63
GPS	77	71		63
RWM	58	71		50

Key Stage 2 at HS

Subject	DCE	St W	WDCE	Manchester	National
Reading	48	19		25	24
Writing	38	17		16	20
Maths	45	19		22	24
Science	NA	NA		NA	NA
RWM	28	6		9	10
GPS	66	31		36	34

Performance at KS2 for key groups HS or GD (writing)

Group Pupil Premium	National 2017	DCE 2018 4 ch	WDCE 2018	St W 2018 13ch
Reading	12	50		8
Writing	8	0		8
Maths	11	25		15
Science		NA		NA
GPS	18	50		15
RWM	3	25		0

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Group Boys	National 2018	DCE 2018	WDCE 2018	St W 2018
Reading	24	22		14
Writing	15	22		0
Maths	25	33		21
Science		NA		NA
GPS	30	56		21
RWM	8	22		0

Group Girls	National 2018	DCE 2018	WDCE 2018	St W 2018
Reading	32	60		23
Writing	25	45		27
Maths	22	50		18
Science		NA		NA
GPS	39	70		36
RWM	12	45		9

Group EAL	National 2018	DCE 2018	WDCE 2018	St W 2018
Reading	26	29		13
Writing	18	29		0
Maths	22	57		25
Science		NA		NA
GPS	30	43		38
RWM	8	29		0

Phonics overview

School	Year 1 test	Year 2 Re-test
Didsbury CE 2017-18	93%	N/A
St Wilfrid's CE 2017-18	83%	92%
West Didsbury CE 2017-18	89%	100%
National 2016-17	81%	92%
Manchester 2016-17	78.5%	No data

Attendance and Exclusions - overview

School	Attendance	Absence	Persistent absence (10%)	Unauthorised absence
Didsbury CE 2017-18	96.78%	3.22%	2.5%	0.03%
St Wilfrid's CE 2017-18	96.1%	3.9%	4.2%	1.2%
West Didsbury CE 2017-18	96.3%	3.7%	4.7%	0.5%
National 2016-17	96.00%	4.00%	8.3%	0.9%
Manchester 2016-17	94.95%	5.05%	4.72%	1.5%

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

School	Permanent Exclusions	Fixed Term Exclusions
Didsbury CE 2017-18	0%	1 child 5FTE's = 0.42%
St Wilfrid's CE 2017-18	0%	4FTE's (2 children) 0.6%
West Didsbury CE 2017-18	0%	0%
National 2016-17	0.02%	0.52%
Manchester 2016-17	0.04%	0.48%

Didsbury CE:

Attainment:

- Was well above national average in most areas – EYFS, Phonics testing, Key Stage 1 reading test and teacher assessment and Key Stage 2 standardised assessment tests. Performance at greater depth and the higher standard was very strong throughout the school although performance in maths, writing and science at Key Stage 1 expected level was only in line with national.

Progress/achievement:

- Value added information suggests that progress between KS1 and KS2 was above the average overall and for Maths, Writing and Reading separately.

Our test performance in Key stage 2 was well above (15%+) early national average indicators in all test areas and in the teacher assessed Writing. Our children's performance at the higher standard was very pleasing too. All the data shows that we have a very high proportion of children reaching greater depth/higher standard in all areas at Didsbury CE, when compared to national figures.

St Wilfrid's CE:

Attainment:

- We are pleased with the key stage 2 test results at St Wilfrid's CE which, although not as good as last year, are a good reflection of the particular cohort and we are delighted that all progress measures from KS1 are above average, with mathematics again being a strength. This is a wonderful achievement for a school that was placed in a category only 2 years before.

Progress/achievement:

- At EYFS and in Year 1 at phonics St Wilfrid's CE children have outperformed children nationally but at KS1 we have fallen just below national and need to boost achievement in all areas for this cohort through key stage 2.

West Didsbury CE:

Attainment:

- All results and data at expected levels were above national averages at West Didsbury CE – in EYFS, phonics and at key stage 1.

Progress:

- Progress measures across West Didsbury CE were exceptional. Our results at key stage 1, which were all above national with a cohort that were considerably below national in GLD at the end of EYFS were very good and the EYFS results and phonics this year were above national.

We aim to be above national at the end of Key Stage 1 next year and raise the level of challenge for our more able children to ensure that we have higher percentages of children meeting the greater depth judgements. Didsbury CE has very good figures at greater depth and higher standards, so we will look to share the expertise and good practice at Didsbury CE with West Didsbury CE.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Ofsted update

St. James and Emmanuel Academy Trust Ltd had its last school Ofsted at Didsbury CE Primary School in 2008 when the school was deemed 'outstanding'. The school constantly reviews and monitors its own progress through self-evaluation and against other schools nationally and locally to ensure that the school continues to be 'outstanding'. St Wilfrid's CE had an Ofsted inspection in May 2015 which placed it in 'special measures'. Since joining the trust, as an academy St Wilfrid's CE has not had an inspection, however it was moving in the right direction throughout 2015-16, as the evidence from the HMI reports testifies. This improvement has most certainly continued, as is evident in the Key Stage 2 progress results and strong performance in EYFS and Year 1. West Didsbury CE has now had an Ofsted inspection, in June 2018. The school was judged to be firmly good with personal development, behaviour and welfare graded outstanding, which we are delighted with and reflects a school where the children have great relationships with one another and behave very well at all times.

Key performance indicators

The senior leadership team considers the following to be the key performance indicators for the academy trust:

- Attendance
- Attainment and achievement
- Ofsted 'good' or 'outstanding' in all measures

Going concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that St. James and Emmanuel Academy Trust Ltd and each academy within it, has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements.

Financial review

Most of St. James and Emmanuel Academy Trust Ltd's income is derived from each primary school's income obtained from the Education & Skills Funding Agency (ESFA) in the form of recurrent grants, some of which are restricted to particular purposes. The grants received from the DfE/ESFA during the period ended 31 August 2018 and the associated expenditure is shown as restricted funds in the statement of financial activities.

Under Accounting Standard FRS102, it is necessary to charge projected deficits on the Local Government Pension Scheme, which is provided for support staff, to the unrestricted fund. This resulted in the pension fund showing a deficit of £1,263,000 which has been carried forward to 2018/19. It should be noted that this does not present a liquidity problem for the academy and that we are reviewing contributions to the pension scheme in order to see a reduction in the pension deficit in future years. If the pension deficit and related charges were taken out, the general restricted fund would show a surplus of £276,000.

Reserves policy

The level of reserves held at 31 August 2018 total £14,609,000 of which £560,000 was free reserves. Of this, Didsbury CE had a carry forward of £182,000, West Didsbury carried forward £208,000 and St Wilfrid's CE had £170,000 in its accounts. A capital spending plan has been completed detailing the short, medium and long term needs and plans of St. James and Emmanuel Academy Trust Ltd for which reserves will be allocated and determined in order of priority to meet the needs of each school within the academy trust. The trustees will review the reserve levels annually. The review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves.

Investment policy

St. James and Emmanuel Academy Trust Ltd ensures each academy within it aims to manage its cash balances to provide for the day-to-day working capital requirements of its operations, whilst protecting the real long term value of any surplus cash balances against inflation. St. James and Emmanuel Academy Trust Ltd does not consider the investment of funds as a primary activity, rather as a result of good stewardship as and when circumstances allow.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Principal risks and uncertainties

St. James and Emmanuel Academy Trust Ltd has a risk management policy. The main risks identified include both strategic and operational risks and have been assessed under the following categories:

Professional – achieving strategic aims, management structures, educational priorities, conduct, and liability beyond classroom and staff and pupil procedures. Physical – injury to staff and pupils, property, financial, legal, environmental, contractual, technological and disaster recovery.

Fundraising

- Approach to fundraising

All three schools work with their PTA's to raise funds for the school. This fundraising is primarily through after school and evening activities such as discos, fairs and cake sales. All three schools also raise funds for charities such as Comic Relief and Sport Relief and look to support a nominated local or global group at Harvest, usually in partnership with the Church, for example water aid or a local food bank. All the PTAs are registered officially as charities and have their own organising committees which are elected positions determined annually at the PTA AGM.

- Work with commercial fundraisers

None of the schools have worked with commercial fundraisers – all fundraising is done directly through the school or via the PTA

- Fundraising conforming to recognised standards

All our fundraising conforms to recognised standards.

- Fundraising complaints

None received

- Protection of the public, including vulnerable people, from unreasonably intrusive or persistent fundraising approaches, and undue pressure to donate

We only invite our school children and parents/family members to the PTA events and it is entirely up to each family as to whether they choose to attend.

Plans for future periods

St. James and Emmanuel Academy Trust Ltd will be reviewing its new scheme of delegation and ensuring that the lines of responsibility and accountability are clear to all levels of governance and leadership. We will be monitoring the strategic improvement plan of the trust and focussing on key curriculum areas at each of our schools. St Wilfrid's CE is due to be inspected by Ofsted this year and we will be striving for 'good' judgements in all areas. We are keen to ensure that our Belonging, Believing and Becoming ethos is lived out at each school across the trust and will be facing external SIAMS inspections at both Didsbury CE and West Didsbury CE which we intend to be fully prepared for. We believe that our model for the forthcoming year of the members' board as defined by our articles of association, a smaller group of directors/trustees who keep an overview of the work at all three schools, which are monitored by a local governing body works well, but will continue to review our effectiveness. This governance/trustee model has been in operation since 2016-17 with a good degree of success but we need to review the new scheme of delegation and ensure that the system operates effectively to challenge, monitor and support all the schools within the trust.

We will also be developing the key stage 2 facilities at West Didsbury CE as the school grows, embedding the new senior leadership teams and working on the forest school environment at St Wilfrid's CE and West Didsbury CE.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Auditor

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This trustees' report, incorporating a strategic report, was approved by order of the board of trustees, as the company directors, on 19 December 2018 and signed on its behalf by:

.....
Paul Good
Chair of trustees

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2018

Scope of responsibility

As trustees, we acknowledge we have overall responsibility for ensuring that St. James and Emmanuel Academy Trust Ltd has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of trustees has delegated the day-to-day responsibility to the executive headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between St. James and Emmanuel Academy Trust Ltd and the Secretary of State of Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

Governance

Didsbury CE LGB Attendance

Name	Category	Start	End	14.09.17	21.11.17	23.01.18	20.03.18	15.05.18	10.07.18
C Arundale	PCC	20/09/14	19/09/18	√	√	Apol	√	√	√
S Ball	Head of School	n/a	n/a	√	√	√	√	√	√
A Ballantyne	PCC	20/09/14	19/09/18	√	Apol	√	√	Apol	Apol
C Briggs	Staff Governor	01.09.16	31.08.20	√	√	√	√	√	√
S Bradley	PCC	01.09.16	31.08.20	√	√	√	√	Apol	√
P Good	Director/ MDBE	05/02/16	05/02/20	√	√	√	√	√	√
H Stallard	PCC	01/09/14	31/08/18	√	√	Apol	√	Apol	√
M Vermes	PCC	01.09.16	31.08.20	√	√	√	√	√	√
M Whitehead	Executive Head	n/a	n/a	√	Apol	√	Apol	√	√
M Lee	Elected Parent	01.12.16	30.11.20	√	√	Apol	√	√	Apol
H Nouar	Co-opted Parent	21.03.17	20.03.21	Absent	Apol	Apol	Absent	Absent	Absent

West Didsbury CE LGB Attendance

Name	Category	Start	End	12.09.17	14.11.17	16.01.18	13.03.18	08.05.18	26.06.18
P Blackburn	PCC	13.09.16	12.09.19	√	√	√	√	√	√
F Bradley	Parent Governor	13.09.16	12.09.19	√	√	√	√	√	√
L Cui	Community	07.10.15	06.10.19	√	Apol	Apol	√	Apol	√
H Large	Assistant Head	n/a	n/a	√	√	√	√	√	√
T Marshall	PCC	13.09.16	06.10.19	Apol	√	√	Apol	Apol	√
L Noden	PCC	09.12.15	08.12.19	√	√	√	√	Apol	√
J Heatley	Staff Governor	13.09.16	12.09.19	√	√	√	√	√	Apol
M Turnbull	Parent Governor	15.11.16	14.11.19	√	Apol	√	√	√	Apol
P Good	Director/MDBE	05.02.16	04.02.20	√	√	√	√	√	√
M Whitehead	Executive Head	n/a	n/a	√	√	√	Apol	√	√

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

St Wilfrid's CE LGB Attendance

Name	Category	Start	End	21.09.17	23.11.17	25.01.18	22.03.18	17.05.18	05.07.18
A Bradley	Ex-Officio Chair	01.09.16	31.08.20	√	√	√	√	√	√
M Dhaliwal	Staff Governor	02.02.17	01.02.21	√	√	√	Apol	√	n/a
P Good	Director/MDBE	05.02.16	04.02.20	Apol	√	√	Apol	√	√
H Miller	Head of school	n/a		√	√	√	√	√	√
G Stevenson	PCC Parent	01.09.16	31.08.20	Apol	√	√	√	√	√
S Budgett	Co-opted	02.02.17	01.02.21	√	√	√	√	√	√
C Macdonald	PCC	08.12.16	07.12.20	√	√	√	√	√	√
K Evans	PCC	08.12.16	07.12.20	√	√	√	Apol	Resigned	n/a
L Oldfield	Parent Governor	08.12.16	07.12.20	√	Apol	√	√	Apol	√
P Trainor	Co-opted	23.11.17	22.11.21	n/a	Apol	√	√	√	Apol
M Whitehead	Executive Head	n/a		√	Apol	√	Apol	√	√
J Bartlett	Staff Governor	05.07.18	04.07.19	n/a	n/a	n/a	n/a	n/a	√

Directors' Attendance

Name	Category	Start	End	5.09.17	4.10.17	13.12.17	7.2.18	1.5.18	13.6.18
P Good	Director	01.09.17	31.08.21	√	√	Apol	√	√	√
M Jones	Director	01.09.16	31.08.20	Apol	√	√	√	√	Apol
N Bundock	Director	01.09.17	31.08.21	√	√	Apol	√	√	√
G Stevenson	Director	01.09.16	31.08.20	√	√	√	√	√	√
J Dunbar	Director	01.09.16	31.08.20	√	√	√	√	√	√
P Blackburn	Director	01.09.16	31.08.20	√	√	√	√	√	√
J Lynch	Director	01.09.16	31.08.20	N/A	√	Apol	Apol	√	√
M Whitehead	Executive Head	n/a		√	√	√	√	√	√
In Attendance:									
D Finch	Member				√			√	
H Miller H Large S Ball S Budgett	Heads of School and Deputy			√					
M Bailey	Auditor					√			

The finance committee is a sub-committee of the main board of trustees. Its purpose is to assist the decision making of the board of trustees by enabling more detailed consideration to be given to the best means of fulfilling the board of trustee's responsibility to ensure sound management of St. James and Emmanuel Academy Trust Ltd in relation to Didsbury CE Primary School, St Wilfrid's CE and West Didsbury CE Primary School finances and resources, including proper planning, monitoring and probability. This committee will make appropriate comments and recommendations on such matters to the board of trustees on a regular basis. Major issues will be referred to the board of trustees for ratification.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Attendance at meetings in the period was as follows:

Name	13/11/17	23/4/18	9/7/18
James Dunbar	Apologies	✓	✓
Paul Blackburn	✓	✓	✓
Paul Good	✓	✓	✓
Matt Whitehead	✓	✓	✓

Review of value for money

As accounting officer the executive headteacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the academy trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

1. Raising student attainment and improving progress at Didsbury CE, St Wilfrid's CE and West Didsbury CE (please see the achievement and attainment for the details of how this has been achieved).
2. Robust governance and oversight of academy trust finances.

The academy trust has a suitably experienced responsible officer (RO), Mrs Jean Robinson our business manager, who supports our executive headteacher in all business matters and meets with internal auditors regularly. Mrs Robinson also prepares all the information for external audit and ensures that all our financial records and personnel records meet requirements and are checked, filed responsibly and kept in good order. The RO reviews key financial policies, systems and procedures, including the use of tenders and presents reports in compliance to the academy trust's executive headteacher, who then passes on information to the board of trustees.

The academy trust receives finance support on compliance and accounting practices from an external consultant and has appointed external and internal auditors.

The academy trust's board of trustees approves the budget each year and is mindful of the need to balance expenditure against income to ensure that the academy trust remains a 'going concern'. The board of trustees also receives and approves the annual accounts and the external auditor's management report.

3. Ensuring the operation of the academy trust shows good value for money and efficient and effective use of resources.

St. James and Emmanuel Academy Trust Ltd ensures that each academy within it requires all suppliers to compete on grounds of cost and quality of products. The academy trust actively seeks out the best products at the best price; regardless of how much either academy within the academy trust aims to spend.

All orders are viewed by the head of school or deputy headteacher and the academy trust school business manager to ensure that money is being utilised and allocated wisely.

For any order of £10,000 or over the academy trust will obtain three quotes. Successful companies will be chosen on grounds of price, quality and previous track record.

The academy trust is always mindful that minor improvements or savings are not cost effective if the administration involves substantial time or costs. Time wasted on these minor improvements and savings can also distract management from more important or valuable areas. The academy trust therefore uses well known suppliers for small orders (e.g. stationery, small equipment).

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

The academy trust's staffing structure at each academy is reviewed annually to ensure the most appropriate provision for our pupils. This ensures that value for money is maximised in terms of quality of teaching and learning, curriculum management and ensuring the correct adult-pupil ratios.

The academy trust has an asset register at each school which manages the allocation of resources in terms of costing, effectiveness and depreciation.

The academy trust targets its use of the Pupil Premium so that the academies' most deprived pupils have the opportunity to raise their individual levels of attainment resulting in improved educational outcomes for all.

The academy trust, principally through cluster groups based at Didsbury CE Primary School also shares good practice with a number of local schools which helps to drive up standards and keep costs to a minimum.

The academy trust commissions before and after school care for pupils at all three schools through Elm Grove Kids Club (Outstanding provider – Ofsted 7/5/15 at DCE and WDCE) and Kidz Kingdom (Outstanding provider – Ofsted 19/6/2016 at St Wilfrid's CE). Wraparound nursery education is provided at both Didsbury CE and St Wilfrid's CE Primary Schools. This provides the academy trust with a reliable revenue stream whilst maximising income generation for the trust. It also ensures that we have pupil numbers coming into both Didsbury CE and St Wilfrid's CE who have had a good EYFS start and are familiar with the school routines.

St. James and Emmanuel Trust Ltd looks at each academy's budget and benchmarks financial performance against other academy trusts to demonstrate that the academy trust provides good value for money.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in St. James and Emmanuel Academy Trust Ltd for the year 1 September 2017 to 31 August 2018 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the year 1 September 2017 to 31 August 2018 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

The risk and control framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the finance and general purposes committee of reports which indicate financial performance against the forecast and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties; and
- identification and management of risks.

The board of trustees has considered the need for a specific internal audit function and has decided to appoint Haines Watts. The trustees have also appointed Jane Flanagan/Jacqui Goddard, finance officers with many years' experience working for Manchester LA, as finance advisers to carry out a programme of finance support and budget checks with the business manager/finance manager at each school.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

The responsible officer's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. On a termly basis, the responsible officer will report via the executive head to the board of trustees, through the finance committee on the operation of the systems of control and on the discharge of the governing body's financial responsibilities.

Review of effectiveness

As accounting officer the executive headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal reviewer;
- the work of the external auditor; and
- the work of the finance sub-committee within the academy trust who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the finance committee and ensures continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 19 December 2018 and signed on its behalf by:

.....
Paul Good
Chair of trustees

.....
Matt Whitehead
Accounting officer

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD
STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE
FOR THE YEAR ENDED 31 AUGUST 2018

As accounting officer of St. James and Emmanuel Academy Trust Ltd I have considered my responsibility to notify the academy trust board of trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy trust, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2017.

I confirm that I and the academy trust's board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2017.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

.....
Matt Whitehead
Accounting officer

Date:

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2018

The trustees (who are also the directors of St. James and Emmanuel Academy Trust Ltd for the purposes of company law) are responsible for preparing the trustees' report and the accounts in accordance with the Annual Accounts Direction issued by the Education & Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under company law the trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 and the Academies Accounts Direction 2017 to 2018;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 19 December 2018 and signed on its behalf by:

.....
Paul Good
Chairman

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

FOR THE YEAR ENDED 31 AUGUST 2018

Opinion

We have audited the accounts of St. James and Emmanuel Academy Trust Ltd for the year ended 31 August 2018 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2015 and the Academies Accounts Direction 2017 to 2018 issued by the Education & Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2018 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2015 and the Academies Accounts Direction 2017 to 2018.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the accounts is not appropriate; or
- the trustees have not disclosed in the accounts any identified material uncertainties that may cast significant doubt about the academy trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the accounts are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the accounts and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. JAMES AND EMMANUEL ACADEMY TRUST LTD (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the trustees' report including the incorporated strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. JAMES AND EMMANUEL ACADEMY TRUST LTD (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

.....
John Whittick BSc FCA (Senior Statutory Auditor)

for and on behalf of Haines Watts

Chartered Accountants

Statutory Auditor

Bridge House

Ashley Road

Hale

Altrincham

WA14 2UT

Date:

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ST. JAMES AND EMMANUEL ACADEMY TRUST LTD AND THE EDUCATION & SKILLS FUNDING AGENCY

FOR THE YEAR ENDED 31 AUGUST 2018

In accordance with the terms of our engagement letter dated 18 February 2015 and further to the requirements of the Education & Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2017 to 2018, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by St. James and Emmanuel Academy Trust Ltd during the period 1 September 2017 to 31 August 2018 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to St. James and Emmanuel Academy Trust Ltd and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the St. James and Emmanuel Academy Trust Ltd and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than St. James and Emmanuel Academy Trust Ltd and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of St. James and Emmanuel Academy Trust Ltd's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of St. James and Emmanuel Academy Trust Ltd's funding agreement with the Secretary of State for Education dated 25 August 2015 and the Academies Financial Handbook, extant from 1 September 2017, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2017 to 2018. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2017 to 31 August 2018 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2017 to 2018 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ST. JAMES AND EMMANUEL ACADEMY TRUST LTD AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

The work undertaken to draw to our conclusion includes:

- We have confirmed that the activities conform to the academy trust's framework of authorities. As identified by review of minutes, management accounts, discussion with the accounting officer and other key management personnel.
- We have carried out an analytical review as part of the consideration of whether general activities of the academy trust are within the academy trust's framework of authorities.
- We have considered the evidence supporting the accounting officer's statement on regularity, propriety and compliance and have evaluated the general control environment of the academy trust and extended the procedures required for financial statements to include regularity.
- We have assessed and tested a sample of the specific control activities over regularity of a particular activity. In performing sample testing of expenditure, we have considered whether the activity is permissible within the academy trust's framework of authorities. We confirm that each item tested has been appropriately authorised in accordance with the academy trust's delegated authorities and that the internal delegations have been approved by the governing body, and conform to the limits set by the Department for Education.
- Formal representations have been obtained from the governing body and the accounting officer acknowledging their responsibilities including disclosing all non-compliance with laws and regulations specific to the authorising framework, access to accounting records, provision of information and explanations, and other matters where direct evidence is not available.
- In performing sample testing of expenditure, we have reviewed against specific terms of grant funding within the funding agreement. We have reviewed the list of suppliers and have considered whether supplies are from related parties and have reviewed minutes for evidence of declaration of interest, and whether or not there was involvement in the decision to order from this supplier.
- We have performed sample testing of other income and tested whether activities are permitted within the academy trust's charitable objects.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2017 to 31 August 2018 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

.....
Haines Watts
Reporting Accountant
Date:

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT AND STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

FOR THE YEAR ENDED 31 AUGUST 2018

	Notes	Unrestricted Funds £000	Restricted funds: General £000	Fixed asset £000	Total 2018 £000	Total 2017 £000
Income and endowments from:						
Donations and capital grants	3	36	10	70	116	292
Charitable activities:						
- Funding for educational operations	4	-	3,674	-	3,674	3,266
Other trading activities	5	230	-	-	230	157
Investments	6	-	-	-	-	1
Total		<u>266</u>	<u>3,684</u>	<u>70</u>	<u>4,020</u>	<u>3,716</u>
Expenditure on:						
Raising funds	7	6	4	-	10	7
Charitable activities:						
- Educational operations	8	241	3,792	554	4,587	4,164
Total	7	<u>247</u>	<u>3,796</u>	<u>554</u>	<u>4,597</u>	<u>4,171</u>
Net income/(expenditure)		19	(112)	(484)	(577)	(455)
Transfers between funds	18	-	(54)	54	-	-
Other recognised gains/(losses)						
Actuarial gains on defined benefit pension schemes	19	-	339	-	339	372
Net movement in funds		19	173	(430)	(238)	(83)
Reconciliation of funds						
Total funds brought forward		265	(1,160)	15,742	14,847	14,930
Total funds carried forward		<u>284</u>	<u>(987)</u>	<u>15,312</u>	<u>14,609</u>	<u>14,847</u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

BALANCE SHEET

AS AT 31 AUGUST 2018

		2018		2017	
	Notes	£000	£000	£000	£000
Fixed assets					
Tangible assets	13		15,312		15,742
Current assets					
Stocks	14	4		6	
Debtors	15	137		156	
Cash at bank and in hand		607		649	
		<u>748</u>		<u>811</u>	
Current liabilities					
Creditors: amounts falling due within one year	16	(188)		(331)	
Net current assets			560		480
Net assets excluding pension liability			15,872		16,222
Defined benefit pension scheme liability	19		(1,263)		(1,375)
Net assets			<u>14,609</u>		<u>14,847</u>
Funds of the academy trust:					
Restricted funds	18				
- Fixed asset funds			15,312		15,742
- Restricted income funds			276		215
- Pension reserve			(1,263)		(1,375)
Total restricted funds			14,325		14,582
Unrestricted income funds	18		284		265
Total funds			<u>14,609</u>		<u>14,847</u>

The accounts were approved by the trustees and authorised for issue on 19 December 2018 and are signed on their behalf by:

.....
Paul Good
Chair of trustees

Company Number 8652284

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2018

	Notes	2018 £000	2017 £000
Cash flows from operating activities			
Net cash used in operating activities	21	(5)	(55)
Cash funds transferred on conversion		-	182
		<u>(5)</u>	<u>127</u>
Cash flows from investing activities			
Dividends, interest and rents from investments		-	1
Capital grants from DfE Group		70	141
Capital funding received from sponsors and others		-	32
Purchase of tangible fixed assets		(107)	(103)
		<u>(37)</u>	<u>71</u>
Net cash (used in)/provided by investing activities			
		(37)	71
Net (decrease)/increase in cash and cash equivalents in the reporting period		(42)	198
Cash and cash equivalents at beginning of the year		649	451
Cash and cash equivalents at end of the year		<u>607</u>	<u>649</u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2018

1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The accounts of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2017 to 2018 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

St. James and Emmanuel Academy Trust Ltd meets the definition of a public benefit entity under FRS 102.

1.2 Going concern

The trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Sponsorship income

Sponsorship income provided to the academy trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

1 Accounting policies

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

1 Accounting policies

1.5 Tangible fixed assets and depreciation

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the statement of financial activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the academy trust's depreciation policy. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Land and buildings	50 years straight line
Assets under construction	None
Computer equipment	3 years straight line
Fixtures, fittings & equipment	5 years straight line

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.7 Leased assets

Rentals payable under operating leases are charged on a straight line basis over the period of the lease.

1.8 Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

1 Accounting policies

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.9 Stock

Stock is valued at the lower of cost and net realisable value. Net realisable value is based on estimated selling price less further costs to completion and disposal. Provision is made for obsolete and slow moving stock.

1.10 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.11 Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a projected unit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

1.12 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

1 Accounting policies

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education & Skills Funding Agency/Department for Education or other funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Education & Skills Funding Agency/Department for Education.

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 19, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2013 has been used by the actuary in valuing the pensions liability at 31 August 2018. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

3 Donations and capital grants

	Unrestricted funds £000	Restricted funds £000	Total 2018 £000	Total 2017 £000
Private sponsorship	-	10	10	9
Capital grants	-	70	70	141
Other donations	36	-	36	142
	<u>36</u>	<u>80</u>	<u>116</u>	<u>292</u>

The income from donations and capital grants was £116,000 (2017: £292,000) of which £36,000 was unrestricted (2017: £110,000), £10,000 (2017: £9,000) was restricted and £70,000 was restricted fixed assets (2017: £173,000).

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

4 Funding for the academy trust's educational operations

	Unrestricted funds £000	Restricted funds £000	Total 2018 £000	Total 2017 £000
DfE / ESFA grants				
General annual grant (GAG)	-	2,915	2,915	2,692
Other DfE group grants	-	441	441	326
	<u>-</u>	<u>3,356</u>	<u>3,356</u>	<u>3,018</u>
Other government grants				
Local authority grants	-	318	318	248
	<u>-</u>	<u>318</u>	<u>318</u>	<u>248</u>
Total funding	<u>-</u>	<u>3,674</u>	<u>3,674</u>	<u>3,266</u>

The income from funding for educational operations was £3,674,000 (2017: £3,266,000) of which £3,674,000 was restricted (2017: £3,266,000).

Local authority grants comprise High Needs funding of £89,000 (2017: £83,000), Early Years Block £213,000 (2017: £158,000), music tuition of £5,000 (2017: £7,000) and other grants of £11,000 (2017: £Nil).

There were no unfulfilled conditions or contingencies in respect of government grant funding.

5 Other trading activities

	Unrestricted funds £000	Restricted funds £000	Total 2018 £000	Total 2017 £000
Hire of facilities (can modify)	114	-	114	63
Catering income	78	-	78	76
Parental contributions (can modify)	38	-	38	18
	<u>230</u>	<u>-</u>	<u>230</u>	<u>157</u>

The income from other trading activities was £230,000 (2017: £157,000) of which £230,000 was unrestricted (2017: £157,000).

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

6 Investment income

	Unrestricted funds £000	Restricted funds £000	Total 2018 £000	Total 2017 £000
Other investment income	-	-	-	1

The income from funding for investment income was £Nil (2017: £1,000) of which £Nil was unrestricted (2017: £1,000).

7 Expenditure

	Staff costs £000	Non Pay Expenditure		Total 2018 £000	Total 2017 £000
		Premises £000	Other £000		
Expenditure on raising funds					
- Direct costs	-	-	10	10	7
Academy's educational operations					
- Direct costs	2,353	485	275	3,113	2,748
- Allocated support costs	693	341	440	1,474	1,416
	<u>3,046</u>	<u>826</u>	<u>725</u>	<u>4,597</u>	<u>4,171</u>

The expenditure on raising funds was £10,000 (2017: £7,000) of which £10,000 was unrestricted (2017: £7,000).

Net income/(expenditure) for the year includes:

	2018 £000	2017 £000
Fees payable to auditor for:		
- Audit	18	18
- Other services	10	9
Operating lease rentals	3	1
Depreciation of tangible fixed assets	538	533
Net interest on defined benefit pension liability	37	33

8 Charitable activities

	Unrestricted funds £000	Restricted funds £000	Total 2018 £000	Total 2017 £000
Direct costs				
Educational operations	16	3,097	3,113	2,748
Support costs				
Educational operations	225	1,249	1,474	1,416
	<u>241</u>	<u>4,346</u>	<u>4,587</u>	<u>4,164</u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

8 Charitable activities

Analysis of costs	2018	2017
	£000	£000
Direct costs		
Teaching and educational support staff costs	2,321	2,011
Staff development	32	37
Depreciation	485	479
Technology costs	20	23
Educational supplies and services	229	170
Other direct costs	26	28
	<u>3,113</u>	<u>2,748</u>
Support costs		
Support staff costs	693	657
Depreciation	53	54
Maintenance of premises and equipment	151	165
Cleaning	15	12
Energy costs	51	53
Rent, rates and other occupancy costs	38	24
Insurance	33	30
Security and transport	13	12
Catering	225	197
Interest on defined benefit pension scheme	37	33
Other support costs	40	39
Governance costs	125	140
	<u>1,474</u>	<u>1,416</u>

The expenditure on educational operations was £4,587,000 (2017: £4,164,000) of which £241,000 (2017: £208,000) was unrestricted, £3,808,000 was restricted (2017: £3,424,000) and £538,000 was restricted fixed assets (2017: £553,000).

9 Central services

No central services were provided by the academy trust to its academies during the year and no central charges arose.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

10 Staff

Staff costs

Staff costs during the year were:

	2018	2017
	£000	£000
Wages and salaries	2,237	1,968
Social security costs	186	165
Pension costs	559	499
	<u> </u>	<u> </u>
Staff costs	2,982	2,632
Agency staff costs	27	34
Staff development and other staff costs	37	39
	<u> </u>	<u> </u>
Total staff expenditure	<u>3,046</u>	<u>2,705</u>

Staff numbers

The average number of persons employed by the academy trust during the year was as follows:

	2018	2017
	Number	Number
Teachers	64	61
Administration and support	61	62
Management	5	5
	<u> </u>	<u> </u>
	<u>130</u>	<u>128</u>

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2018	2017
	Number	Number
£60,001 - £70,000	1	1
£90,001 - £100,000	1	1
	<u> </u>	<u> </u>

Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the academy trust was £374,000 (2017: £356,000).

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

11 Trustees' remuneration and expenses

None of the trustees has been paid remuneration or has received other benefits from an employment with the academy trust. The principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment, and not in respect of their services as trustees. Other trustees did not receive any payments, other than expenses, from the academy trust in respect of their role as trustees. No (2017 - 0) trustees were reimbursed expenses.

The value of trustees' remuneration and other benefits was as follows:

M Whitehead (Executive headteacher) £90,001 - £95,000 (2017; £90,001 - £95,000)

The value of trustees pension contribution was as follows:

M Whitehead (Executive headteacher) £15,001 - £20,000 (2017; £15,001 - £20,000)

12 Trustees and officers insurance

The academy trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

13 Tangible fixed assets

	Land and buildings	Assets under construction	Computer equipment	Fixtures, fittings & equipment	Total
	£000	£000	£000	£000	£000
Cost					
At 1 September 2017	15,676	39	478	630	16,823
Transfer	49	(49)	-	-	-
Additions	9	10	63	25	107
	<u>15,734</u>	<u>-</u>	<u>541</u>	<u>655</u>	<u>16,930</u>
Depreciation					
At 1 September 2017	475	-	319	287	1,081
Charge for the year	269	-	152	116	537
	<u>744</u>	<u>-</u>	<u>471</u>	<u>403</u>	<u>1,618</u>
Net book value					
At 31 August 2018	<u>14,990</u>	<u>-</u>	<u>70</u>	<u>252</u>	<u>15,312</u>
At 31 August 2017	<u>15,201</u>	<u>39</u>	<u>159</u>	<u>343</u>	<u>15,742</u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

13 Tangible fixed assets

The buildings occupied by West Didsbury CE Primary School are situated at 6 Barlow Moor Road, Manchester. The land was transferred from Manchester City Council at an initial valuation of £185,000, being the site of the former Ewing School. This accounting estimate was revised to £502,000 during the year ended 31 August 2016 upon receipt of additional information from the ESFA. The land and buildings are long leasehold. Their net book value was £3,978,000 at the balance sheet date.

The land and buildings occupied by St Wilfrid's CE Primary School at Patterdale Road, Northenden are long leasehold. Their net book value was £4,335,000 at the balance sheet date.

Freehold land and buildings with a net book value of £6,675,000 at Elm Road, Didsbury are owned by Didsbury CE Primary School. Additions in the year of £49,000 relate to boiler improvements.

14	Stocks	2018	2017
		£000	£000
	Consumables and stationery	4	6
		<u>4</u>	<u>6</u>
15	Debtors	2018	2017
		£000	£000
	VAT recoverable	44	29
	Prepayments and accrued income	93	127
		<u>137</u>	<u>156</u>
16	Creditors: amounts falling due within one year	2018	2017
		£000	£000
	Trade creditors	26	121
	Other creditors	-	10
	Accruals and deferred income	162	200
		<u>188</u>	<u>331</u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

17 Deferred income	2018 £000	2017 £000
Deferred income is included within:		
Creditors due within one year	77	78
Deferred income at 1 September 2017	78	32
Released from previous years	(78)	(32)
Resources deferred in the year	77	78
Deferred income at 31 August 2018	77	78

£68,000 of deferred income relates to Universal Infant Free School Meals in respect of 2018/19, £9,000 relates to trip income taken in advance.

18 Funds	Balance at 1 September 2017 £000	Income £000	Expenditure £000	Gains, losses and transfers £000	Balance at 31 August 2018 £000
Restricted general funds					
General Annual Grant (GAG)	149	2,915	(2,734)	(54)	276
Other DfE / ESFA grants	66	441	(507)	-	-
Other government grants	-	318	(318)	-	-
Other restricted funds	-	10	(10)	-	-
Pension reserve	(1,375)	-	(227)	339	(1,263)
	<u>(1,160)</u>	<u>3,684</u>	<u>(3,796)</u>	<u>285</u>	<u>(987)</u>
Restricted fixed asset funds					
Transfer on conversion	11,845	-	(316)	-	11,529
DfE group capital grants	3,834	70	(221)	26	3,709
Capital expenditure from GAG	63	-	(17)	28	74
	<u>15,742</u>	<u>70</u>	<u>(554)</u>	<u>54</u>	<u>15,312</u>
Total restricted funds	<u>14,582</u>	<u>3,754</u>	<u>(4,350)</u>	<u>339</u>	<u>14,325</u>
Unrestricted funds					
General funds	265	266	(247)	-	284
Total funds	<u>14,847</u>	<u>4,020</u>	<u>(4,597)</u>	<u>339</u>	<u>14,609</u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

18 Funds

The specific purposes for which the funds are to be applied are as follows:

Restricted general funds are those resources that have been designated restricted by the grant provider in meeting the objects of the academy and are restricted to both the day to day running of the academy and capital expenditure.

Restricted fixed asset funds are those funds relating to the long term assets of the academy used in delivering the objects of the academy.

Unrestricted funds are those which the board of trustees may use in the pursuance of the academy's objectives and are expendable at the discretion of the trustees.

£54,000 was transferred to restricted fixed asset funds from restricted general funds in respect of capital purchases made from other restricted funds.

Under the funding agreement with the Secretary of State, the academy was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2018.

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2016 £000	Income £000	Expenditure £000	Gains, losses and transfers £000	Balance at 31 August 2017 £000
Restricted general funds					
General Annual Grant (GAG)	197	2,692	(2,701)	(39)	149
Other DfE / ESFA grants	-	326	(266)	6	66
Other government grants	-	248	(248)	-	-
Other restricted funds	-	9	(9)	-	-
Pension reserve	(1,548)	-	(199)	372	(1,375)
	<u>(1,351)</u>	<u>3,275</u>	<u>(3,423)</u>	<u>339</u>	<u>(1,160)</u>
Restricted fixed asset funds					
Transfer on conversion	12,189	-	(344)	-	11,845
DfE group capital grants	3,915	141	(185)	(37)	3,834
Capital expenditure from GAG	67	-	(4)	-	63
Private sector capital sponsorship	-	32	-	(32)	-
	<u>16,171</u>	<u>173</u>	<u>(533)</u>	<u>(69)</u>	<u>15,742</u>
Total restricted funds	<u>14,820</u>	<u>3,448</u>	<u>(3,956)</u>	<u>270</u>	<u>14,582</u>
Unrestricted funds					
General funds	110	268	(215)	102	265
	<u>110</u>	<u>268</u>	<u>(215)</u>	<u>102</u>	<u>265</u>
Total funds	<u>14,930</u>	<u>3,716</u>	<u>(4,171)</u>	<u>372</u>	<u>14,847</u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

18 Funds

A current year 12 months and prior year 12 months combined position is as follows:

	Balance at 1 September 2016 £000	Income £000	Expenditure £000	Gains, losses and transfers £000	Balance at 31 August 2018 £000
Restricted general funds					
General Annual Grant (GAG)	197	5,607	(5,435)	(93)	276
Other DfE / ESFA grants	-	767	(773)	6	-
Other government grants	-	566	(566)	-	-
Other restricted funds	-	19	(19)	-	-
Pension reserve	(1,548)	-	(426)	711	(1,263)
	<u>(1,351)</u>	<u>6,959</u>	<u>(7,219)</u>	<u>624</u>	<u>(987)</u>
Restricted fixed asset funds					
Transfer on conversion	12,189	-	(660)	-	11,529
DfE group capital grants	3,915	211	(406)	(11)	3,709
Capital expenditure from GAG	67	-	(21)	28	74
Private sector capital sponsorship	-	32	-	(32)	-
	<u>16,171</u>	<u>243</u>	<u>(1,087)</u>	<u>(15)</u>	<u>15,312</u>
Total restricted funds	<u>14,820</u>	<u>7,202</u>	<u>(8,306)</u>	<u>609</u>	<u>14,325</u>
Unrestricted funds					
General funds	110	534	(462)	102	284
Total funds	<u>14,930</u>	<u>7,736</u>	<u>(8,768)</u>	<u>711</u>	<u>14,609</u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

18 Funds

Total funds analysis by academy

	2018	2017
	£000	£000
Fund balances at 31 August 2018 were allocated as follows:		
Didsbury CE Primary School	182	157
West Didsbury CE Primary School	208	55
St Wilfrid's CE Primary School	170	268
	<u>560</u>	<u>480</u>
Total before fixed assets fund and pension reserve	560	480
Restricted fixed asset fund	15,312	15,742
Pension reserve	(1,263)	(1,375)
	<u>14,609</u>	<u>14,847</u>
Total funds	<u>14,609</u>	<u>14,847</u>

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff	Other support staff costs	Educational supplies	Other costs excluding depreciation	Total
	£000	£000	£000	£000	£000
Didsbury CE Primary School	713	231	87	452	1,483
West Didsbury CE Primary School	574	202	63	402	1,241
St Wilfrid's CE Primary School	1,034	260	95	484	1,873
	<u>2,321</u>	<u>693</u>	<u>245</u>	<u>1,338</u>	<u>4,597</u>

19 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Tameside Metropolitan Borough Council. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012, and that of the LGPS related to the period ended 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

19 Pension and similar obligations

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%

The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to the TPS in the period amounted to £206,000.

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 19.1% for employers and 5.5 - 12.5% for employees.

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

19 Pension and similar obligations

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2018	2017
	£000	£000
Employer's contributions	172	144
Employees' contributions	53	43
	<hr/>	<hr/>
Total contributions	225	187
	<hr/>	<hr/>

Principal actuarial assumptions	2018	2017
	%	%
Rate of increase in salaries	3.1-3.2	3.2
Rate of increase for pensions in payment/inflation	2.3-2.4	2.4
Discount rate for scheme liabilities	2.8	2.5
	<hr/>	<hr/>

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2018	2017
	Years	Years
Retiring today		
- Males	21.5	21.5
- Females	24.1	24.1
Retiring in 20 years		
- Males	23.7	23.7
- Females	26.2	26.2
	<hr/>	<hr/>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

19 Pension and similar obligations

The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below

Sensitivity analysis - Didsbury CE Primary

Change in assumptions at 31 August 2018	Approximate % increase to employer liability	Approximate monetary amount £000
0.5% decrease in real discount rate	11%	140
0.5% increase in the salary increase rate	2%	21
0.5% increase in the pension increase rate	9%	117

Sensitivity analysis - West Didsbury CE Primary

Change in assumptions at 31 August 2018	Approximate % increase to employer liability	Approximate monetary amount £000
0.5% decrease in real discount rate	15%	33
0.5% increase in the salary increase rate	1%	2
0.5% increase in the pension increase rate	14%	31

Sensitivity analysis - St Wilfrid's CE Primary

Change in assumptions at 31 August 2018	Approximate % increase to employer liability	Approximate monetary amount £000
0.5% decrease in real discount rate	13%	197
0.5% increase in the salary increase rate	3%	48
0.5% increase in the pension increase rate	9%	145

The academy trust's share of the assets in the scheme

	2018 Fair value £000	2017 Fair value £000
Equities	1,231	1,097
Bonds	290	241
Cash	163	75
Property	127	90
	<hr/>	<hr/>
Total market value of assets	1,811	1,503
	<hr/>	<hr/>

The actual return on scheme assets was £115,000 (2017: £69,000).

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

19 Pension and similar obligations

Amount recognised in the statement of financial activities	2018 £000	2017 £000
Current service cost	362	310
Interest income	(40)	(28)
Interest cost	77	61
	<u> </u>	<u> </u>
Total operating charge	399	343
	<u> </u>	<u> </u>

Changes in the present value of defined benefit obligations	2018 £000
At 1 September 2017	2,878
Current service cost	362
Interest cost	77
Employee contributions	53
Actuarial gain	(264)
Benefits paid	(32)
	<u> </u>
At 31 August 2018	3,074
	<u> </u>

Changes in the fair value of the academy trust's share of scheme assets	2018 £000
At 1 September 2017	1,503
Interest income	40
Actuarial gain	75
Employer contributions	172
Employee contributions	53
Benefits paid	(32)
	<u> </u>
At 31 August 2018	1,811
	<u> </u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

20 Analysis of net assets between funds

	Unrestricted Funds £000	Restricted funds: General £000	Fixed asset £000	Total Funds £000
Fund balances at 31 August 2018 are represented by:				
Tangible fixed assets	-	-	15,312	15,312
Current assets	284	464	-	748
Creditors falling due within one year	-	(188)	-	(188)
Defined benefit pension liability	-	(1,263)	-	(1,263)
Total net assets	<u>284</u>	<u>(987)</u>	<u>15,312</u>	<u>14,609</u>

	Unrestricted Funds £000	Restricted funds: General £000	Fixed asset £000	Total Funds £000
Fund balances at 31 August 2017 are represented by:				
Tangible fixed assets	-	-	15,742	15,742
Current assets	265	546	-	811
Creditors falling due within one year	-	(331)	-	(331)
Defined benefit pension liability	-	(1,375)	-	(1,375)
Total net assets	<u>265</u>	<u>(1,160)</u>	<u>15,742</u>	<u>14,847</u>

21 Reconciliation of net expenditure to net cash flow from operating activities

	2018 £000	2017 £000
Net expenditure for the reporting period (as per the Statement of Financial Activities)	(577)	(455)
Adjusted for:		
Capital grants from DfE/ESFA and other capital income	(70)	(173)
Investment income receivable	-	(1)
Defined benefit pension costs less contributions payable	190	166
Defined benefit pension net finance cost	37	33
Depreciation of tangible fixed assets	538	533
Decrease in stocks	2	-
Decrease in debtors	18	96
(Decrease) in creditors	(143)	(72)
Stocks, debtors and creditors transferred on conversion	-	(182)
Net cash used in operating activities	<u>(5)</u>	<u>(55)</u>

ST. JAMES AND EMMANUEL ACADEMY TRUST LTD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2018

22 Related party transactions

No related party transactions took place in the period of account other than certain trustees' remuneration and expenses already disclosed in note 11.

23 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.